

TERMS AND CONDITIONS

Young Agents of Hope Programme

This document establishes the operating model for the Jornada Foundation's youth project support program, launched on October 16, 2025.

16 October 2025

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INTRODUCTION

This regulation establishes the framework, criteria and procedures applicable to the Jornada Foundation's support for projects with a transformative impact on young people in Portugal, within the scope of the Young Agents of Hope Programme.

We believe that each project supported is also a sign of hope and a seed of transformation in the hearts of young people. In this context, with a clear commitment to transparency, proximity and the Common Good, this document aims to ensure a clear and fair analysis and selection process, in which all those who work with, for and on behalf of young people can find clear criteria, simple guidelines and opportunities for participation.

It is intended to be an operational tool, but also an expression of Funda  o Jornada's mission: to stand alongside young people, mobilising them for the common good, with joy, hope and courage.

CHAPTER I – FRAMEWORK

1.1 | Objective

These regulations are a tool for all entities interested in accessing the resources made available by Funda  o Jornada. More than just a set of rules, they constitute an operational guide for promoting projects aligned with the Foundation's mission: to activate young people to become agents of hope in society and in the Church.

The document covers all phases of the projects, from the submission of applications to implementation, including monitoring and evaluation of results. Its purpose is to ensure a fair, transparent and impact-oriented process for the projects, while ensuring the responsible use of resources and maximising the results generated for both young people and society.

This document may be revised in light of continuous learning and emerging best practices from the application implementation process, always in line with the principles and values that inspire Funda  o Jornada.

1.2 | Mission and Vision

Mission: Inspired by Gospel values and committed to the common good, Funda  o Jornada's mission is to empower and encourage young people in Portugal. Established in 2019 in preparation for World Youth Day Lisbon 2023, it is now reborn to multiply its fruits and perpetuate the legacy left by Pope Francis to young people.

Vision: We want to be a catalyst for opportunities so that all young people can become Agents of Hope and positively transform society.

1.3 | Areas of Intervention

Funda  o Jornada supports initiatives focused on young people or led by young people that are aligned with its strategic objectives:

- **CONNECT young people to God and their inner selves, to strengthen their confidence in themselves and in the future.** Strengthen the spiritual dimension, self-knowledge and mental health of young people, promoting an encounter with God and with themselves, through personal and community experiences of prayer, reflection, discernment and service to others;

- **EMPOWER young people with skills and knowledge to better decide and face the challenges of the future.** Promote access to learning models and values that enhance knowledge and the development of human, social, relational, and technical skills, and that prepare young people to better decide on their future and face current challenges, as agents of hope and positive transformation in society;
- **INSPIRE young people as active citizens and drivers of initiatives that have an impact on society.** Awaken young people to greater social awareness and civic participation and activate their sense of purpose, supporting and empowering them to drive impactful projects and initiatives aimed at the common good.

These three areas are supported by **cross-cutting themes** that strengthen youth action:

- **SUSTAINABILITY AND INTEGRAL ECOLOGY** – Raise awareness among young people about the importance of integral ecology and generate solutions that promote sustainability;
- **ART, CULTURE AND SPORT** – Cultivating art, cultural expression and sport as tools for the comprehensive development and social inclusion of young people, strengthening their sense of belonging, identity, creativity and well-being;
- **INCLUSION OF YOUNG PEOPLE WITH DISABILITIES** – Promote the dignity, rights and active inclusion of young people with disabilities in society.

CHAPTER II – APPLICATIONS: SCOPE AND ELIGIBILITY

2.1 | Type of Applications

Fundação Jornada supports two types of initiatives under the Young Agents of Hope Programme:

1. **Initiatives targeting young people**, aimed at their empowerment, inclusion, comprehensive development, or social, spiritual, and community leadership;

2. **Youth-led initiatives**, in which young people take a central role in the design, implementation, and evaluation of the initiative, even if its main focus of intervention is not youth.

Proposals focused on young people and with the effective participation of young people in the leadership of the initiatives presented will be valued.

Both new initiatives and the reinforcement or expansion of existing initiatives are eligible, provided they present a proposal of incremental value and demonstrate consistency with the Foundation's areas of intervention.

2.2 | Territorial Scope and Target

Fundação Jornada supports initiatives with implementation and impact in Portugal, including mainland Portugal and the autonomous regions. The focus may be local, regional or national, provided that the objectives, activities and impact are clearly defined and justified.

The target beneficiaries of Fundação Jornada are young people residing in Portugal, aged between 15 and 35, respecting the diversity of needs and dynamics of their different stages of life.

If the application is led by at least one young person, the project may target other age groups that are not necessarily young people. In this case, the focus of Fundação Jornada will be to support and train the young leaders of the project.

2.3 | Promoters and Eligible Entities

All legally constituted entities with legal personality and headquarters or tax representation in national territory that demonstrate technical, ethical, organisational, and financial capacity to design and implement the proposed projects may submit applications to Fundação Jornada.

Regardless of their nature — including projects of Catholic inspiration or other religious, cultural or social origins — the promoting entities must demonstrate a commitment to the Foundation's objectives and alignment with its strategic dimensions: bringing young people together, empowering them and encouraging them to build the Common Good.

During the application phase, projects involving or led by informal youth groups may be submitted. If the project is selected, a legal entity must be identified or

established to which the financial support will be transferred and which will be formally co-responsible for implementing the initiative.

Political parties and movements or any entities whose activities contradict the principles and values of Fundação Jornada will not be considered eligible for direct support from Fundação Jornada.

2.4 | Applications in Partnership

Fundação Jornada values applications submitted in partnership, promoting cohesion, innovation and complementary skills between entities. Partnerships may be intersectoral, intergenerational, interreligious or interinstitutional in nature, and are especially encouraged when they contribute to coordinating responses and strengthening youth impact.

Partner entities may be public, private, religious, academic or civil society organisations that assume technical, pedagogical, institutional or strategic functions in the project, without this implying that they are co-promoters. Their involvement must be relevant, proportional and clearly justified in view of the objectives of the proposed application, and may extend beyond the direct geographical area of implementation, whenever this adds value.

Partnerships must be formalised through a memorandum of understanding or simplified partnership protocol.

2.5 | Implementation Team

Each application must have a leader, who will be the point of contact with Fundação Jornada throughout the entire process, from selection to implementation and monitoring.

In addition to the project leader, up to five members of the project team may be presented. It is recommended that the roles of each member be clearly assigned, and the effective presence of young people in the leadership of projects will be valued in the evaluation of initiatives.

2.6 | Duration of Initiatives

Applications submitted must establish a time frame for the duration of Fundação Jornada's support of **between 6 and 12 months**, starting on 25 March 2026, the date scheduled for the announcement of the selected projects.

2.7 | Financial Support

Each project may receive between €10,000 and €30,000 in support, detailing its distribution in the sections indicated on the application form. Financial support will be granted in the form of a donation, i.e. it is non-refundable.

The Foundation may **contribute up to 90% of the total budget of the project** submitted, with applications with higher percentages of own or partner co-financing being valued.

2.8 | Eligible and Ineligible Costs

Costs directly associated with the implementation of the project are eligible, including human resources, logistics, travel, communication, equipment, and specialised services. **All costs must be duly justified and included in the application submitted.**

Examples of ineligible costs include:

- Personal expenses, such as private travel or the purchase of goods for individual use;
- Payment of debts, bank interest, retroactive charges or fines.

The project budget may be adjusted during the selection process to ensure greater suitability and proportionality to the reality of the implementation of the project or initiative supported.

2.9 | Mandatory and Valuable Documentation

All applications must include the completed application form, submitted via this [link](#).

The Foundation may request, at any time during the process, a meeting with the promoters of the initiative, as well as the submission of institutional documentation, updated legal and tax records, such as certificates of no debt to the Tax Authority and Social Security. Failure to provide the required documentation may result in exclusion of the application.

CHAPTER III – EVALUATION AND SELECTION PROCESS

3.1 | Stages of the Assessment Process

The **application assessment and selection** process aims to ensure **rigour, transparency and impartiality**, and is structured in the following stages:

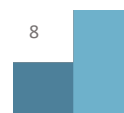


1. **Opening and receipt of applications and public disclosure** (between 16 October and 16 December) – Applications open on 16 October 2025, with disclosure in digital and traditional media, and the competition period runs until 16 December 2025. During this phase, Fundação Jornada will hold public information sessions.
2. **Assessment and selection of applications** (between 16 October and 25 March) – Applications shall be submitted via the online form available on Fundação Jornada website or at this [link](#) and evaluated through the following stages:
 - 2.1 **Application Form Assessment and Initial Screening:** Fundação Jornada evaluates and ranks the applications received according to a grid with established criteria. In case of doubt, additional information may be requested from the project promoters. After screening, pre-selected applications will be invited to submit a short video presentation of the project (Video-pitch), prepared based on guidelines provided by the Foundation;
 - 2.2 **Video-pitch Evaluation and Pre-selection:** Based on the rating grid and the video-pitches submitted, Fundação Jornada selects a portfolio of projects, which will be approved and submitted to the external Selection Committee;
 - 2.3 **Evaluation and final selection by the Selection Committee:** A committee comprising five members appointed by Fundação Jornada will evaluate and select the projects. The Board of Directors will approve the process.
3. **Communication of Final Results** (from 25 March) – Following the Selection Committee's decision and confirmation by the Foundation, the results will be communicated in writing to all finalists and subsequently made public.

The dates indicated in these regulations may be changed by the Fundação Jornada if circumstances warrant it, and participants will be duly notified of any changes.

3.2 | Application Structure

The application form is available at this [link](#) and the process consists of eight steps:



1. **Application Type:** Definition of the type of project to be submitted, taking into account its focus and leadership;
2. **Information about Promoter(s):** Identification of the project manager, the organisation and partners, if it is a consortium application;
3. **Presentation of the Initiative:** Clear and objective explanation of the project, as well as the expected impact of its implementation;
4. **Characterisation of the Target:** Characterisation of the direct beneficiaries of the project and estimate of the scope of its implementation (in terms of beneficiaries, ages, and geographical location);
5. **Expected Impact:** Explanation of the expected impact and alignment of the project with the principles and objectives of Fundação Jornada;
6. **Implementation Team:** Definition and profile of the team implementing the project, as well as assignment of responsibilities for its implementation;
7. **Budget and costs:** Definition of the costs and duration of the project, identifying the resources needed for its implementation and how the support from Fundação Jornada will be used;
8. **Feasibility and Sustainability:** Justification of the need for the project and its capacity for implementation and sustainability in the medium to long term.

To assist candidates in preparing their applications, Fundação Jornada has developed a **Guide to Completing the Form**, which can be consulted [here](#) as well as an **editable version** of the form available at this [link](#).

3.3 | Assessment Criteria

Applications will be assessed based on the following **technical criteria**:

1. **Impact and Reach on Young People:**
 - 1.1. Potential to reach young people;
 - 1.2. Alignment with Fundação Jornada's focus areas and areas of impact;
 - 1.3. Ability to generate change in young people.
2. **Consistency and Potential of the Solution:**
 - 2.1. Stability of the idea/solution presented;

2.2. Clarity and relevance of the identified opportunity.

3. Relevance of the Project:

3.1. Differentiation of the approaches, methodologies, or technologies used in the intervention compared to what already exists;

3.2. Effectiveness in achieving defined objectives.

4. Feasibility of Implementation:

4.1. Adequacy of the budget for the proposed initiative;

4.2. Experience and talents of the implementation team;

4.3. Degree of maturity of the idea/solution to be implemented;

4.4. Capacity for future sustainability.

In addition to the technical evaluation criteria, Fundação Jornada will apply, in this first support programme, a set of **weightings** resulting from the connection to World Youth Day Lisbon 2023:

- **“Papa “Pope Francis” Bonus** – As a way of showing appreciation, gratitude and gratitude for the fruits of the organisation of WYD Lisbon 2023, the Foundation will reward initiatives with a significant impact in the municipalities where Pope Francis was present: Cascais, Lisbon, Loures and Oeiras;
- **“Todos, todos, todos” Bonus** – Perpetuating one of the main transformative marks of WYD Lisbon 2023, initiatives that focus primarily on promoting the dignity, rights and active inclusion of young people with disabilities will be highlighted;
- **“Entrepreneurs of Dreams” Bonus** – Given the central role of Pastoral Juvenil in organising and mobilising young people for WYD Lisbon 2023, projects promoted or in partnership with Departamento Nacional da Pastoral Juvenil or with diocesan youth ministry secretariats will be valued.

Initiatives that are **led by young people and focused on young people** will also be prioritised.

3.4 | Selection Committee

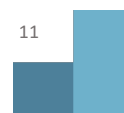
The Selection Committee is composed by 5 invited experts:



1. **Raul Raul Galamba de Oliveira**, a portuguese engineer and manager. Worked for over 25 years at McKinsey & Company, where he was a senior partner and managing partner. Since 2020, he has been non-executive chairman of the board of directors of CTT – Correios de Portugal and a non-executive director at several companies and foundations;
2. **Ana Rita Bessa**, who holds a degree in Economics and a master's degree in Education Sciences, has been CEO of the LeYa Group since 2021 and is a member of the international group Infinitas Learning. She has extensive experience in educational publishing, digitisation of school content and parliamentary participation in the areas of Education, Science and Culture, having been a member of the Portuguese Parliament;
3. **Afonso Pinheiro**, a young portuguese entrepreneur, is co-founder and partner at Importrust (digital car import service), co-founder of CleanUP (industrial laundry service in Lisbon) and co-founder of Pleez (data analytics services for restaurants). He is a doctor by training and has experience in strategic consulting (McKinsey) and international growth of startups;
4. **João Cotter Salvado**, PhD in Strategy and Entrepreneurship from London Business School, is currently assistant professor and academic director of the Entrepreneurship Centre at Católica Lisbon School of Business & Economics; he is a non-executive member of the Board of Unicorn Factory Lisboa and a mentor in various projects and initiatives related to entrepreneurship and social innovation;
5. **Joana Castro e Costa**, master's in Management from Nova SBE, leads the Leadership for Impact Knowledge Centre at Nova SBE and coordinates the Social Equity Initiative; with experience in consulting and management in the private and public sectors, especially in education, telecommunications, and information technology; involved in social and impactful business development projects.

The Committee will be responsible for analysing, evaluating and making the final selection of initiatives, based on technical evaluation and previously defined criteria.

The Selection Committee's decision-making process will be approved by Fundação Jornada's Board of Directors.



CHAPTER IV – MONITORING AND TRAINING

4.1 | Monitoring and Training

In addition to the financial support granted to each project, Fundação Jornada wants to actively contribute to training and developing young people's teams and projects through a personalised approach tailored to each individual's reality and needs.

The training process will be defined jointly with the projects and young people supported and may include access to training, mentoring, knowledge and resource sharing, participation in collaborative networks, among others.

4.2 | Progress Report and Impact Assessment

The selected initiatives must present, from the application stage, a set of impact indicators aligned with the objectives of the proposal and the strategic axes of Fundação Jornada.

During the implementation of the projects, promoters will be asked to submit a Progress and Impact Report (according to a schedule to be defined jointly with Fundação Jornada). This report should provide an overview of the activities carried out and results achieved, as well as planning until the end of the project, considering any adjustments.

The Foundation will provide impact assessment tools for the projects (e.g., questionnaires for the young people involved) to be applied during the implementation period. The purpose of this monitoring is to contribute to the achievement of the projects' results and impact.

The analysis of the progress report is a condition for the transfer of the final tranche and for the possible reformulation of the action plan, if necessary.

CHAPTER V – CONTRACTING

5.1 | Contract Template

After official notification of approval, preparation of the partnership agreement between the Foundation and the project promoter will begin, based on the approved project, activities and budget.

The agreement formalises the commitments of Fundação Jornada and the promoter, including the amount allocated, deadlines, objectives and impact indicators, the payment system and reporting and monitoring obligations.

The Foundation may request additional documentation, such as proof of eligibility, internal authorisations, partnership protocols or supplementary statements, the completion of which is a necessary condition for the signing of the contract.

5.2 | Transfer Methods

Financial support will be transferred in instalments, linked to implementation milestones defined in the support contract. As a rule, a simplified model of two instalments will be adopted, distributed as follows:

1. **First instalment:** 70% of the approved financial support, transferred after the contract has been signed;
2. **Second instalment:** remaining 30%, to be transferred between 1 and 3 months before the end of the project, upon delivery of a progress report and verification of interim results (from the first half of the project).

In the case of consortium projects, payments will be made to the lead promoter, which will be responsible for ensuring the proper management of resources and consolidated reporting.

The Foundation reserves the right to request proof of expenditure whenever necessary.